

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)

(Registered in Singapore under the Charities Act, Chapter 37 and Societies Act, Chapter 311)

(Unique Entity No.: S95SS0076A)

Institution of a Public Character Number: 000228

Statement by the Management Board and Financial Statements

Year Ended 31 March 2021

RSM Chio Lim LLP

8 Wilkie Road, #03-08
Wilkie Edge, Singapore 228095

T +65 6533 7600

Audit@RSMSingapore.sg
www.RSMSingapore.sg

UEN: T09LL0008J

RSM Chio Lim LLP is a member of the RSM network and trades as RSM. RSM is the trading name used by the members of the RSM network. Each member of the RSM network is an independent accounting and consulting firm which practices in its own right. The RSM network is not itself a separate legal entity in any jurisdiction.

Business Advisors to Growing Businesses

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)

Statement by the Management Board and Financial Statements

Contents	Page
Statement by the Management Board	1
Independent Auditor's Report	2
Statement of Financial Activities	5
Statement of Financial Position.....	19
Statement of Changes in Funds	32
Statement of Cash Flows	34
Notes to the Financial Statements	35

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)


Statement by the Management Board

In the opinion of the Management Board,

- (a) the accompanying financial statements of Lions Befrienders Service Association (Singapore) (the Association) are drawn up in accordance with the Societies Act, Chapter 311 (the Societies Act) and the Charities Act, Chapter 37 and other relevant regulations (the Charities Act and Regulations), and Financial Reporting Standards in Singapore (FRSs), so as to present fairly, in all material respects, the state of affairs of the Association as at 31 March 2021 and the results, changes in funds and cash flows of the Association for the reporting year ended.
- (b) at the date of this statement, there are reasonable grounds to believe that the Association will be able to pay its debts as and when they fall due.

The Management Board comprising the following, approved and authorised these financial statements for issue.

On behalf of the Management Board



.....
Anthony Tay Khin Sian
Chairman



.....
Joseph Lui Kwong Hon
Honorary Treasurer

27 July 2021

RSM Chio Lim LLP

8 Wilkie Road, #03-08
Wilkie Edge, Singapore 228095

T +65 6533 7600

Audit@RSMSingapore.sg
www.RSMSingapore.sg

**Independent Auditor's Report to the Members of
LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)**

Report on the audit of financial statements

Opinion

We have audited the accompanying financial statements of Lions Befrienders Service Association (Singapore) (the "Association"), which comprise the statement of financial position as at 31 March 2021, and the statement of financial activities, statement of changes in funds and statement of cash flows for the reporting year then ended, and notes to the financial statement, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the provisions of the Societies Act, Chapter 311 (the "Societies Act"), the Charities Act, Chapter 37 and other relevant regulations (the "Charities Act and Regulations") and Financial Reporting Standards in Singapore ("FRSs") so as to present fairly, in all material respects, the state of affairs of the Association as at 31 March 2021 and of the results, changes in funds and cash flows of the Association for the year ended on that date.

Basis for opinion

We conducted our audit in accordance with Singapore Standards on Auditing (SSAs). Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Association in accordance with the Accounting and Corporate Regulatory Authority (ACRA) Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities ("ACRA Code") together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other information

Management is responsible for the other information. The other information comprises the information included in the statement by Management Board and the annual report but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. When we read the annual report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to the management and take appropriate actions in accordance with SSAs.

**Independent Auditor's Report to the Members of
LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE) (cont'd)**

– 2 –

Responsibilities of management and those charged with governance for the financial statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the provisions of the Societies Act, the Charities Act and Regulations and FRSs, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Association or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Association's financial reporting process.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- a) Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- b) Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Association's internal control.
- c) Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- d) Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Association's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Association to cease to continue as a going concern.

**Independent Auditor's Report to the Members of
LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE) (cont'd)**

– 3 –

Auditor's responsibilities for the audit of the financial statements (cont'd)

- e) Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on other legal and regulatory requirements

In our opinion:

- (a) The accounting and other records required to be kept by the Association have been properly kept in accordance with the provision of the Societies Regulations enacted under the Societies Act, the Charities Act and Regulations; and
- (b) The fund-raising appeals held during the reporting year has been carried out in accordance with Regulation 6 of the Societies Regulations issued under the Societies Act and proper accounts and other records have been kept of the fund-raising appeal.

During the course of our audit, nothing has come to our attention that causes us to believe that during the year:

- (a) The Association has not used the donation moneys in accordance with its objectives as required under Regulation 11 of the Charities (Institutions of a Public Character) Regulations; and
- (b) The Association has not complied with the requirements of Regulation 15 of the Charities (Institutions of a Public Character) Regulations.

The engagement partner on the audit resulting in this independent auditor's report is Eu Chee Wei David (PAB No. 01312).



RSM Chio Lim LLP
Public Accountants and
Chartered Accountants
Singapore

27 July 2021

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)

Statement of Financial Activities Year Ended 31 March 2021

	Notes	2021			2020		
		Unrestricted	Restricted	Total	Unrestricted	Restricted	Total
		\$	\$	\$	\$	\$	\$
INCOME							
Ministry of Social and Family Development		-	67,866	67,866	-	66,182	66,182
National Council of Social Service		-	1,319,628	1,319,628	-	1,238,228	1,238,228
Singapore Totalisator Board		-	683,686	683,686	-	668,977	668,977
MOH Subvention grant		-	4,683,101	4,683,101	-	4,504,479	4,504,479
CST Grant		-	1,006,275	1,006,275	400	1,295,836	1,296,236
BCF Grant		400,000	-	400,000	-	-	-
Activities income		-	45,092	45,092	-	45,511	45,511
Donations							
Tax exempt	4	779,586	207,034	986,620	145,752	106,595	252,347
Non tax exempt	6	188,514	179,669	368,183	31,989	132,880	164,869
Fundraising Income	6	-	-	-	269,898	-	269,898
Total fundraising Income		968,100	386,703	1,354,803	447,639	239,475	687,114
Wage Credit Scheme/ Jobs Credit Grant		-	163,798	163,798	-	111,138	111,138
Interest Income		165,438	151	165,589	134,955	153	135,108
Miscellaneous Income	7	92,590	1,832,756	1,925,346	108,129	514,704	622,833
Amortisation of deferred capital grant	16	-	79,965	79,965	-	84,741	84,741
TOTAL INCOME		<u>1,626,128</u>	<u>10,269,021</u>	<u>11,895,149</u>	<u>691,123</u>	<u>8,769,424</u>	<u>9,460,547</u>

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)

Statement of Financial Activities (cont'd) Year Ended 31 March 2021

	Notes	2021			2020		
		Unrestricted	Restricted	Total	Unrestricted	Restricted	Total
		\$	\$	\$	\$	\$	\$
EXPENDITURE							
Expenditure on manpower		153,250	6,211,820	6,365,070	86,420	5,812,688	5,899,108
Staff welfare and related expenses		5,099	240,102	245,201	2,469	351,187	353,656
Insurance		294	40,795	41,089	–	25,511	25,511
Maintenance – Equipment		–	194,118	194,118	153	117,079	117,232
Rental – Building and equipment		–	54,763	54,763	–	91,733	91,733
Utilities and conservancy charges		–	82,590	82,590	–	100,922	100,922
Telephone, postage and courier		873	88,952	89,825	500	51,317	51,817
Printing, stationery and photocopy charges		73	53,263	53,336	902	46,626	47,528
Refreshments		–	4,909	4,909	219	26,423	26,642
Professional Fees		–	64,307	64,307	–	146,546	146,546
Activities Expenditure		–	551,812	551,812	–	382,928	382,928
Public Relations Expenditure		–	27,734	27,734	–	88,782	88,782
Fundraising Expenditure	6	21,916	–	21,916	29,670	–	29,670
Staff Recruitment		45	6,685	6,730	–	9,211	9,211
Contract Services		4,466	147,537	152,003	11,060	116,619	127,679
Volunteer Recognition		–	129,294	129,294	–	153,890	153,890
Miscellaneous		621	674	1,295	500	6,763	7,263
Depreciation of plant and equipment	8	2,483	546,578	549,061	2,108	445,245	447,353
Depreciation of right-of-use assets	9	–	51,453	51,453	–	51,645	51,645
Interest expense - leases	17	–	1,495	1,495	–	2,376	2,376
Plant and equipment written off	8	–	650	650	–	4	4
TOTAL EXPENDITURE		<u>189,120</u>	<u>8,499,531</u>	<u>8,688,651</u>	<u>134,001</u>	<u>8,027,495</u>	<u>8,161,496</u>
SURPLUS FOR THE YEAR		<u>1,437,008</u>	<u>1,769,490</u>	<u>3,206,498</u>	<u>557,122</u>	<u>741,929</u>	<u>1,299,051</u>

The accompanying notes form an integral part of these financial statements.

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)

Subsidiary Statement of Financial Activities Year Ended 31 March 2021

	Notes	Unrestricted	Restricted					
		LBSA Headquarters	Befriending Programme	Ang Mo Kio Senior Activity Centre @318	Bendemeer Senior Activity Centre	Mei Ling Street Senior Activity Centre	Clementi Senior Activity Centre @ 420A	Clementi Senior Activity Centre @ 366
		\$	\$	\$	\$	\$	\$	\$
INCOME								
Ministry of Social and Family Development		-	-	-	-	-	-	-
National Council of Social Service		-	1,319,628	-	-	-	-	-
Singapore Totalisator Board		-	-	29,988	46,192	46,192	38,090	29,988
MOH Subvention grant		-	1,346,352	119,953	184,769	184,769	152,362	119,953
CST Grant		-	191,349	74,452	67,760	168,162	23,190	19,979
BCF Grant		400,000	-	-	-	-	-	-
Activities income		-	-	604	500	160	-	-
Donations								
Tax exempt	6	779,586	104,384	13,758	9,028	28,263	6,455	6,165
Non tax exempt	6	188,514	157,427	3,855	1,140	12,978	2,368	135
Fundraising Income	6	-	-	-	-	-	-	-
Total fundraising Income		968,100	261,811	17,613	10,168	41,241	8,823	6,300
Wage Credit Scheme/ Jobs Credit Grant		-	-	-	-	-	-	-
Interest Income		165,438	128	12	11	-	-	-
Miscellaneous Income	7	92,590	152,300	35,950	48,366	47,607	40,786	32,363
Amortisation of deferred capital grant	16	-	-	18,813	18,694	25,469	-	4,253
TOTAL INCOME		<u>1,626,128</u>	<u>3,271,568</u>	<u>297,385</u>	<u>376,460</u>	<u>513,600</u>	<u>263,251</u>	<u>212,836</u>

The accompanying notes form an integral part of these financial statements.

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)

**Subsidiary Statement of Financial Activities
Year Ended 31 March 2021**

		Unrestricted	Restricted					
				Ang Mo Kio Senior Activity Centre @ 318	Bendemeer Senior Activity Centre	Mei Ling Street Senior Activity Centre	Clementi Senior Activity Centre @ 420A	Clementi Senior Activity Centre @ 366
2021	Notes	LBSA Headquarters \$	Befriending Programme \$	\$	\$	\$	\$	\$
EXPENDITURE								
Expenditure on manpower		153,250	1,875,509	141,902	184,235	145,377	161,354	124,356
Staff welfare and related expenses		5,099	48,998	3,741	2,860	4,051	3,042	2,911
Insurance		294	–	–	–	–	–	–
Maintenance – Equipment		–	3,498	7,046	7,630	9,401	5,343	5,856
Rental – Building and equipment		–	2,598	10,285	14,830	3,407	5,072	(227)
Utilities and conservancy charges		–	3,154	7,503	6,339	4,455	5,717	4,541
Telephone, postage and courier		873	41,507	2,232	1,853	1,734	1,730	3,117
Printing, stationery and photocopy charges		73	2,807	2,087	2,375	3,188	2,454	1,544
Refreshments		–	46	16	–	284	–	–
Professional Fees		–	–	–	–	–	–	–
Activities Expenditure		–	318,809	34,963	13,261	57,327	25,257	18,957
Public Relations Expenditure		–	–	–	–	–	–	–
Fundraising Expenditure		21,916	–	–	–	–	–	–
Staff Recruitment		45	357	89	89	45	89	89
Contract Services		4,466	19,862	15,252	10,900	4,946	6,416	9,199
Volunteer Recognition		–	127,574	98	49	13	266	59
Miscellaneous		621	84	90	65	274	57	–
Depreciation of plant and equipment	8	2,483	105,175	66,180	61,474	154,832	4,696	6,728
Depreciation of right-of-use assets	9	–	–	–	–	–	–	6,163
Interest expense - leases	17	–	–	–	–	–	–	199
Plant and equipment written off		–	11	3	1	1	4	255
Corporate service support cost		–	82,971	11,263	15,018	15,018	11,263	11,263
TOTAL EXPENDITURE		189,120	2,632,960	302,750	320,979	404,353	232,760	195,010
SURPLUS FOR THE YEAR		1,437,008	638,608	(5,365)	55,481	109,247	30,491	17,826

The accompanying notes form an integral part of these financial statements

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)

Subsidiary Statement of Financial Activities Year Ended 31 March 2021

		Restricted						
		Clementi Senior Activity Centre @ <u>344</u> \$	Ghim MOH Senior Activity Centre <u>Centre</u> \$	Tampines Senior Activity Centre @ <u>434</u> \$	Tampines Senior Activity Centre @ <u>499C</u> \$	Tampines Senior Activity Centre @ <u>494E</u> \$	Mei Ling Street Cluster Support <u>Support</u> \$	Clementi / Bukit Timah Cluster Support <u>Support</u> \$
2021	Notes							
INCOME								
Ministry of Social and Family Development		-	-	-	-	-	-	-
National Council of Social Service		-	-	-	-	-	-	-
Singapore Totalisator Board		29,988	38,090	29,988	29,988	-	116,072	116,072
MOH Subvention grant		119,953	152,362	119,953	119,953	19,992	464,288	464,288
CST Grant		19,390	24,318	19,645	19,401	6,539	56,339	57,187
BCF Grant		-	-	-	-	-	-	-
Activities income		9	18,468	-	-	1,271	-	-
Donations								
Tax exempt	6	5,027	7,359	5,331	3,246	3,018	-	-
Non tax exempt	6	1,038	589	50	-	-	-	-
Fundraising Income	6	-	-	-	-	-	-	-
Total fundraising Income		6,065	7,948	5,381	3,246	3,018	-	-
Wage Credit Scheme/ Jobs Credit Grant		-	-	-	-	-	-	-
Interest Income		-	-	-	-	-	-	-
Miscellaneous Income	7	32,623	45,084	32,174	34,163	2,532	44,235	6,059
Amortisation of deferred capital grant	16	1,183	-	-	3,429	-	-	2,357
TOTAL INCOME		209,211	286,270	207,141	210,180	33,352	680,934	645,963

The accompanying notes form an integral part of these financial statements.

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)
Subsidiary Statement of Financial Activities

Year Ended 31 March 2021

Year Ended 31 March 2021		Restricted						
		Clementi Senior Activity Centre @ 344	Ghim MOH Senior Activity Centre	Tampines Senior Activity Centre @ 434	Tampines Senior Activity Centre @ 499C	Tampines Senior Activity Centre @ 494E	Mei Ling Street Cluster Support	Clementi / Bukit Timah Cluster Support
2021	Notes	\$	\$	\$	\$	\$	\$	\$
EXPENDITURE								
Expenditure on manpower		118,295	135,539	138,618	159,784	35,145	391,649	342,333
Staff welfare and related expenses		2,583	2,243	3,713	2,590	592	9,734	12,273
Insurance		–	–	–	–	–	–	–
Maintenance – Equipment		3,845	6,858	6,821	7,333	3,187	10,519	3,077
Rental – Building and equipment		(582)	5,500	4,596	2,363	(17,267)	4,357	589
Utilities and conservancy charges		4,538	4,751	4,115	5,267	2,756	2,702	2,718
Telephone, postage and courier		1,725	2,114	1,792	1,597	291	2,214	3,447
Printing, stationery and photocopy charges		1,785	4,409	2,982	2,760	1,929	2,028	1,279
Refreshments		–	–	37	–	–	–	26
Professional Fees		–	–	–	–	–	–	–
Activities Expenditure		19,274	26,501	15,964	12,339	5,224	159	3,777
Public Relations Expenditure		–	–	–	–	–	–	–
Fundraising Expenditure		–	–	–	–	–	–	–
Staff Recruitment		45	45	45	45	89	89	–
Contract Services		10,933	10,701	10,737	9,638	1,382	5,073	3,912
Volunteer Recognition		55	378	136	8	6	36	71
Miscellaneous		–	10	41	1	–	173	9
Depreciation of plant and equipment	8	9,514	4,032	3,271	6,281	1,909	378	6,242
Depreciation of right-of-use assets	9	7,409	–	–	8,251	21,650	–	4,217
Interest expense - leases	17	190	–	–	359	536	–	187
Plant and equipment written off		–	1	3	51	51	7	255
Corporate service support cost		11,263	11,263	11,263	11,263	3,754	24,404	22,527
TOTAL EXPENDITURE		190,872	214,345	204,134	229,930	61,234	453,522	406,939
SURPLUS FOR THE YEAR		18,339	71,925	3,007	(19,750)	(27,882)	227,412	239,024

The accompanying notes form an integral part of these financial statements.

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)

Subsidiary Statement of Financial Activities Year Ended 31 March 2021

		Restricted					
		Tampines Cluster Support	Tampines Senior Group Home	Mei Ling Street Senior Group Home	Home Personal Care	Corporate Service Support	
2021	Notes	\$	\$	\$	\$	\$	\$
INCOME							
Ministry of Social and Family Development		–	33,933	33,933	–	–	67,866
National Council of Social Service		–	–	–	–	–	1,319,628
Singapore Totalisator Board		116,072	8,483	8,483	–	–	683,686
MOH Subvention grant		464,288	–	–	649,866	–	4,683,101
CST Grant		55,663	5,120	5,499	61,705	130,577	1,006,275
BCF Grant		–	–	–	–	–	400,000
Activities income		–	–	–	24,080	–	45,092
Donations							
Tax exempt	6	–	–	–	15,000	–	986,620
Non tax exempt	6	–	89	–	–	–	368,183
Fundraising Income	6	–	–	–	–	–	–
Total fundraising Income		–	89	–	15,000	–	1,354,803
Wage Credit Scheme/ Jobs Credit Grant		–	–	–	–	163,798	163,798
Interest Income		–	–	–	–	–	165,589
Miscellaneous Income	7	12,853	16,308	19,518	6,794	1,223,041	1,925,346
Amortisation of deferred capital grant	16	4,125	199	1,443	–	–	79,965
TOTAL INCOME		<u>653,001</u>	<u>64,132</u>	<u>68,876</u>	<u>757,445</u>	<u>1,517,416</u>	<u>11,895,149</u>

The accompanying notes form an integral part of these financial statements.

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)

Subsidiary Statement of Financial Activities Year Ended 31 March 2021

		Restricted					
		Tampines Cluster Support	Tampines Senior Group Home	Mei Ling Street Senior Group Home	Home Personal Care	Corporate Service Support	Total
2021	Notes	\$	\$	\$	\$	\$	\$
EXPENDITURE							
Expenditure on manpower		425,071	32,699	38,673	414,290	1,346,991	6,365,070
Staff welfare and related expenses		14,008	114	511	31,903	94,235	245,201
Insurance		–	–	–	(936)	41,731	41,089
Maintenance – Equipment		4,479	7,768	3,413	6,391	91,653	194,118
Rental – Building and equipment		11,282	(755)	(87)	786	8,016	54,763
Utilities and conservancy charges		5,141	5,485	6,085	1,416	5,907	82,590
Telephone, postage and courier		3,630	–	–	5,355	14,614	89,825
Printing, stationery and photocopy charges		1,057	67	16	11,538	8,958	53,336
Refreshments		–	–	–	206	4,294	4,909
Professional Fees		–	13	10	–	64,284	64,307
Activities Expenditure		–	–	–	–	–	551,812
Public Relations Expenditure		–	–	–	–	27,734	27,734
Fundraising Expenditure		–	–	–	–	–	21,916
Staff Recruitment		45	45	43	2,169	3,267	6,730
Contract Services		8,167	–	–	3,700	16,719	152,003
Volunteer Recognition		17	–	–	–	528	129,294
Miscellaneous		5	–	–	7	(142)	1,295
Depreciation of plant and equipment	8	416	821	–	868	113,761	549,061
Depreciation of right-of-use asset	9	–	1,965	1,798	–	–	51,453
Interest expense - leases	17	–	13	11	–	–	1,495
Plant and equipment written off		10	–	–	–	–	650
Corporate service support cost		22,527	3,754	7,509	48,808	(325,134)	–
TOTAL EXPENDITURE		495,855	51,989	57,982	526,501	1,517,416	8,688,651
SURPLUS FOR THE YEAR		157,146	12,143	10,894	230,944	–	3,206,498

The accompanying notes form an integral part of these financial statements.

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)

Subsidiary Statement of Financial Activities Year Ended 31 March 2021

		Unrestricted	Restricted					
				Ang Mo Kio		Mei Ling	Clementi	Clementi
				Senior	Bendemeer	Street	Senior	Senior
				Activity	Senior	Senior	Activity	Activity
				Centre	Activity	Activity	Centre @	Centre @
				@318	Centre	Centre	420A	366
2020	Notes	LBSA Headquarters	Befriending Programme					
		\$	\$	\$	\$	\$	\$	\$
INCOME								
Ministry of Social and Family Development		-	-	-	-	-	-	-
National Council of Social Service		-	1,238,228	-	-	-	-	-
Singapore Totalisator Board		-		29,383	45,271	45,271	37,327	29,383
MOH Subvention grant		-	1,319,984	117,532	181,084	181,084	149,308	117,532
CST Grant		400	328,539	157,201	124,457	50,158	48,076	50,068
Activities income		-	-	6,188	1,027	6,904	670	-
Donations								
Tax exempt	6	145,752	53,355	7,668	7,866	14,188	1,408	1,968
Non tax exempt	6	31,989	98,741	3,533	4,291	16,124	1,835	753
Fundraising Income	6	269,898		-	-	-	-	-
Total fundraising Income		447,639	152,096	11,201	12,157	30,312	3,243	2,721
Wage Credit Scheme/ Jobs Credit Grant		-	-	-	-	-	-	-
Interest Income		134,955	128	11	14	-	-	-
Miscellaneous Income	7	108,129	108,806	29,425	44,376	44,735	37,266	30,022
Amortisation of deferred capital grant	16	-	-	18,813	18,694	25,469	-	4,253
TOTAL INCOME		691,123	3,147,781	369,754	427,080	383,933	275,890	233,979

The accompanying notes form an integral part of these financial statements.

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)

**Subsidiary Statement of Financial Activities
Year Ended 31 March 2021**

	Notes	Unrestricted	Restricted					
		LBSA Headquarters \$	Befriending Programme \$	Ang Mo Kio Senior Activity Centre @ 318 \$	Bendemeer Senior Activity Centre \$	Mei Ling Street Senior Activity Centre \$	Clementi Senior Activity Centre @ 420A \$	Clementi Senior Activity Centre @ 366 \$
2020								
EXPENDITURE								
Expenditure on manpower		86,420	1,709,628	133,436	200,472	115,215	161,435	125,566
Staff welfare and related expenses		2,469	71,736	4,261	3,599	6,535	2,813	3,097
Insurance		–	–	–	–	–	–	–
Maintenance – Equipment		153	930	4,256	5,846	2,873	3,519	4,667
Rental – Building and equipment		–	2,754	14,484	21,302	5,180	6,664	1,887
Utilities and conservancy charges		–	5,779	8,731	8,390	5,260	7,507	5,372
Telephone, postage and courier		500	15,607	1,258	1,374	3,081	1,296	1,438
Printing, stationery and photocopy charges		902	6,367	2,369	1,371	2,775	1,796	1,154
Refreshments		219	3,138	434	677	414	224	161
Professional Fees		–	67,569	–	–	5	–	109
Activities Expenditure		–	114,640	67,308	29,880	22,313	23,053	19,829
Public Relations Expenditure		–	28,572	–	–	26,057	–	219
Fundraising Expenditure		29,670	–	–	–	–	–	–
Staff Recruitment		–	669	89	89	89	–	45
Contract Services		11,060	8,697	13,001	8,706	9,150	10,391	3,683
Volunteer Recognition		–	70,113	2,409	–	–	299	271
Miscellaneous		500	96	110	89	199	112	–
Depreciation of plant and equipment	8	2,108	89,812	64,677	60,761	78,135	4,054	8,060
Depreciation of right-of-use assets	9	–	–	–	–	–	–	6,162
Interest expense - leases	17	–	–	–	–	–	–	307
Plant and equipment written off		–	2	–	–	–	–	–
Corporate service support cost		–	369,785	48,889	81,481	48,889	48,889	48,889
TOTAL EXPENDITURE		<u>134,001</u>	<u>2,565,894</u>	<u>365,712</u>	<u>424,037</u>	<u>326,170</u>	<u>272,052</u>	<u>230,916</u>
SURPLUS FOR THE YEAR		<u>557,122</u>	<u>581,887</u>	<u>4,042</u>	<u>3,043</u>	<u>57,763</u>	<u>3,838</u>	<u>3,063</u>

The accompanying notes form an integral part of these financial statements

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)

Subsidiary Statement of Financial Activities Year Ended 31 March 2021

		Restricted						
		Clementi Senior Activity Centre @ 344 \$	Ghim MOH Senior Activity Centre \$	Tampines Senior Activity Centre @ 434 \$	Tampines Senior Activity Centre @ 499C \$	Tampines Senior Activity Centre @ 494E \$	Mei Ling Street Cluster Support \$	Clementi / Bukit Timah Cluster Support \$
2020	Notes							
INCOME								
Ministry of Social and Family Development		-	-	-	-	-	-	-
National Council of Social Service		-	-	-	-	-	-	-
Singapore Totalisator Board		29,383	37,327	29,383	29,383	-	113,440	113,440
MOH Subvention grant		117,532	149,308	117,532	117,532	-	453,758	453,758
CST Grant		55,234	56,745	5,672	65,697	101,104	2,800	-
Activities income		41	9,779	468	-	3,606	-	-
Donations								
Tax exempt	6	6,208	9,768	1,408	1,408	1,275	-	-
Non tax exempt	6	2,780	2,931	598	1,294	-	-	-
Fundraising Income	6	-	-	-	-	-	-	-
Total fundraising Income		8,988	12,699	2,006	2,702	1,275	-	-
Wage Credit Scheme/ Jobs Credit Grant		-	-	-	-	-	-	-
Interest Income		-	-	-	-	-	-	-
Miscellaneous Income	7	27,862	36,818	28,804	28,804	-	3,329	3,048
Amortisation of deferred capital grant	16	1,183	-	-	3,429	-	-	2,357
TOTAL INCOME		240,223	302,676	183,865	247,547	105,985	573,327	572,603

The accompanying notes form an integral part of these financial statements.

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)
Subsidiary Statement of Financial Activities

Year Ended 31 March 2021

Year Ended 31 March 2021		Restricted						
		Clementi Senior Activity Centre @ 344 \$	Ghim MOH Senior Activity Centre \$	Tampines Senior Activity Centre @ 434 \$	Tampines Senior Activity Centre @ 499C \$	Tampines Senior Activity Centre @ 494E \$	Mei Ling Street Cluster Support \$	Clementi / Bukit Timah Cluster Support \$
2020	Notes							
EXPENDITURE								
Expenditure on manpower		123,925	163,942	87,336	136,453	34,709	413,045	405,395
Staff welfare and related expenses		2,316	3,825	270	3,704	94	17,548	19,227
Insurance		-	-	-	-	-	-	-
Maintenance – Equipment		7,420	5,862	3,560	4,234	3,551	2,150	1,612
Rental – Building and equipment		1,887	7,306	5,712	1,887	-	5,958	1,887
Utilities and conservancy charges		4,541	6,178	5,373	6,676	10,266	4,023	3,719
Telephone, postage and courier		816	1,232	1,290	1,375	1,050	92	1,695
Printing, stationery and photocopy charges		4,048	1,418	1,694	2,023	675	1,470	1,340
Refreshments		140	507	90	-	60	298	406
Professional Fees		87	-	-	49	88	-	51
Activities Expenditure		22,016	38,414	16,532	16,237	10,598	530	1,004
Public Relations Expenditure		-	-	-	-	454	-	-
Fundraising Expenditure		-	-	-	-	-	-	-
Staff Recruitment		45	134	134	-	45	45	89
Contract Services		2,685	8,805	8,750	8,764	2,611	1,585	6,099
Volunteer Recognition		68	1,845	-	-	2	632	390
Miscellaneous		-	43	34	137	-	117	51
Depreciation of plant and equipment	8	8,950	3,046	2,376	5,346	4,377	681	4,540
Depreciation of right-of-use assets	9	7,409	-	-	8,251	21,651	-	4,217
Interest expense - leases	17	317	-	-	503	918	-	260
Plant and equipment written off		-	-	2	-	-	-	-
Corporate service support cost		48,889	57,037	24,444	48,889	16,296	97,777	114,074
TOTAL EXPENDITURE		235,559	299,594	157,597	244,528	107,445	545,951	566,056
SURPLUS FOR THE YEAR		4,664	3,082	26,268	3,019	(1,460)	27,376	6,547

The accompanying notes form an integral part of these financial statements.

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)

Subsidiary Statement of Financial Activities Year Ended 31 March 2021

2020	Notes	Restricted					Total
		Tampines Cluster Support \$	Tampines Senior Group Home \$	Mei Ling Street Senior Group Home \$	Home Personal Care \$	Corporate Service Support \$	
INCOME							
Ministry of Social and Family Development		–	33,091	33,091	–	–	66,182
National Council of Social Service		–	–	–	–	–	1,238,228
Singapore Totalisator Board		113,440	8,273	8,273	–	–	668,977
MOH Subvention grant		453,758	–	–	574,777	–	4,504,479
CST Grant		20,000	12,000	–	71,259	146,826	1,296,236
Activities income		–	–	–	16,828	–	45,511
Donations							
Tax exempt	6	75	–	–	–	–	252,347
Non tax exempt	6	–	–	–	–	–	164,869
Fundraising Income	6	–	–	–	–	–	269,898
Total fundraising Income		75	–	–	–	–	687,114
Wage Credit Scheme/ Jobs Credit Grant		–	–	–	–	111,138	111,138
Interest Income		–	–	–	–	–	135,108
Miscellaneous Income	7	10,144	10,281	8,832	2,284	59,868	622,833
Amortisation of deferred capital grant	16	4,125	3,781	2,637	–	–	84,741
TOTAL INCOME		<u>601,542</u>	<u>67,426</u>	<u>52,833</u>	<u>665,148</u>	<u>317,832</u>	<u>9,460,547</u>

The accompanying notes form an integral part of these financial statements.

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)

**Subsidiary Statement of Financial Activities
Year Ended 31 March 2021**

		Restricted					
2020	Notes	Tampines Cluster Support \$	Tampines Senior Group Home \$	Mei Ling Street Senior Group Home \$	Home Personal Care \$	Corporate Service Support \$	Total \$
EXPENDITURE							
Expenditure on manpower		447,853	26,459	21,232	411,569	1,095,018	5,899,108
Staff welfare and related expenses		16,710	441	300	46,134	148,577	353,656
Insurance		–	–	–	259	25,252	25,511
Maintenance – Equipment		284	123	342	817	65,031	117,232
Rental – Building and equipment		3,738	–	–	–	11,087	91,733
Utilities and conservancy charges		93	5,270	6,008	–	7,736	100,922
Telephone, postage and courier		24	–	–	1,874	17,815	51,817
Printing, stationery and photocopy charges		939	20	–	5,006	12,161	47,528
Refreshments		832	–	–	425	18,617	26,642
Professional Fees		–	–	4	–	78,584	146,546
Activities Expenditure		463	62	49	–	–	382,928
Public Relations Expenditure		–	–	–	915	32,565	88,782
Fundraising Expenditure		–	–	–	–	–	29,670
Staff Recruitment		45	43	–	567	7,083	9,211
Contract Services		8,980	–	–	–	14,712	127,679
Volunteer Recognition		347	–	–	–	77,514	153,890
Miscellaneous		52	–	–	–	5,723	7,263
Depreciation of plant and equipment	8	3,631	13,331	4,329	481	88,658	447,353
Depreciation of right-of-use asset	9	–	1,975	1,980	–	–	51,645
Interest expense - leases	17	–	40	31	–	–	2,376
Plant and equipment written off		–	–	–	–	–	4
Corporate service support cost		114,074	16,296	8,148	195,555	(1,388,301)	–
TOTAL EXPENDITURE		598,065	64,060	42,423	663,602	317,832	8,161,496
SURPLUS FOR THE YEAR		3,477	3,366	10,410	1,546	–	1,299,501

The accompanying notes form an integral part of these financial statements.

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)

Statement of Financial Position As at 31 March 2021

	Notes	<u>2021</u> \$	<u>2020</u> \$
Assets			
<u>Non-current assets</u>			
Plant and equipment	8	628,803	713,116
Right-of-use asset	9	58,152	109,604
Other assets	10	–	405,054
Total non-current assets		<u>686,955</u>	<u>822,720</u>
<u>Current assets</u>			
Cash and cash equivalents	12	12,057,304	9,887,366
Fixed deposits	13	12,787,623	9,022,309
Other receivables	11	167,816	558,717
Other assets	10	197,366	51,215
Total current assets		<u>25,210,109</u>	<u>19,924,661</u>
Total assets		<u>25,897,064</u>	<u>20,747,381</u>
Funds and liabilities			
<u>Funds</u>			
<u>Unrestricted:</u>			
LBSA Headquarters		10,335,271	8,898,263
<u>Restricted:</u>			
Befriending Programme		5,043,755	4,405,147
Senior Activity Centre		613,945	360,627
Cluster Support		2,068,219	1,444,636
Senior Group Home		113,560	90,523
Home Personal Care		232,093	1,149
Restricted funds		<u>8,071,572</u>	<u>6,302,082</u>
Total funds		<u>18,406,843</u>	<u>15,200,345</u>
<u>Current liabilities</u>			
Other payables	15	6,938,655	4,881,949
Lease liabilities	17	48,323	49,821
Total current liabilities		<u>6,986,978</u>	<u>4,931,770</u>
<u>Non-current liabilities</u>			
Deferred capital grant	16	488,684	554,323
Lease liabilities	17	14,559	60,943
Total non-current liabilities		<u>503,243</u>	<u>615,266</u>
Total liabilities		<u>7,490,221</u>	<u>5,547,036</u>
Total funds and liabilities		<u>25,897,064</u>	<u>20,747,381</u>

The accompanying notes form an integral part of these financial statements.

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)

**Subsidiary Statement of Financial Position
As at 31 March 2021**

				Restricted				
		LBSA	Befriending	Ang Mo Kio	Bendemeer	Mei Ling	Clementi	Clementi
	Notes	Headquarters	Programme	Senior	Senior	Street	Senior	Senior
				Activity	Activity	Senior	Activity	Activity
				Centre @	Centre	Activity	Centre @	Centre @
				318		Centre	420A	366
		\$	\$	\$	\$	\$	\$	
2021								
Assets								
Non-current assets								
Plant and equipment	8	6,465	189,663	11,408	10,172	337,864	10,074	4,785
Right-of-use assets	9	–	–	–	–	–	–	8,218
Other assets	10	–	–	–	–	–	–	–
Total non-current assets		6,465	189,663	11,408	10,172	337,864	10,074	13,003
Current assets								
Cash and cash equivalents	12	10,149,421	1,744,168	18,683	16,039	1,071	17,540	2,000
Fixed deposits	13	12,787,623	–	–	–	–	–	–
Other receivables	11	–	–	–	–	–	–	–
Other assets	10	–	175,284	2,345	3,124	1,442	1,198	1,049
Intra-cluster balances		–	4,268,820	11,167	91,212	291,193	84,531	24,166
Total current assets		22,937,044	6,188,272	32,195	110,375	293,706	103,269	27,215
Total assets		22,943,509	6,377,935	43,603	120,547	631,570	113,343	40,218

The accompanying notes form an integral part of these financial statements.

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)

Subsidiary Statement of Financial Position As at 31 March 2021

	Notes	Restricted						
		LBSA Headquarters \$	Befriending Programme \$	Ang Mo Kio Senior Activity Centre @ 318 \$	Bendemeer Senior Activity Centre \$	Mei Ling Street Senior Activity Centre \$	Clementi Senior Activity Centre @ 420A \$	Clementi Senior Activity Centre @ 366 \$
2021								
Funds and liabilities								
Funds								
Unrestricted:								
LBSA Headquarters		10,335,271	-	-	-	-	-	-
Restricted:								
Befriending Programme		-	5,043,755	-	-	-	-	-
Senior Activity Centre		-	-	25,483	88,389	292,356	73,093	3,818
Cluster Support		-	-	-	-	-	-	-
Senior Group Home		-	-	-	-	-	-	-
Home Personal Care		-	-	-	-	-	-	-
Restricted funds		-	5,043,755	25,483	88,389	292,356	73,093	3,818
Total funds		<u>10,335,271</u>	<u>5,043,755</u>	<u>25,483</u>	<u>88,389</u>	<u>292,356</u>	<u>73,093</u>	<u>3,818</u>
Current liabilities								
Other payables	15	5,291,876	1,195,922	14,423	29,303	29,733	38,965	18,366
Intra-cluster balances		7,316,362	-	-	-	-	-	-
Lease liabilities	17	-	-	-	-	(497)	-	6,133
Total current liabilities		<u>12,608,238</u>	<u>1,195,922</u>	<u>14,423</u>	<u>29,303</u>	<u>29,236</u>	<u>38,965</u>	<u>24,499</u>
Non-current liabilities								
Deferred capital grant	16	-	138,258	3,697	2,855	309,978	1,285	9,791
Lease liabilities	17	-	-	-	-	-	-	2,110
Total non-current liabilities		<u>-</u>	<u>138,258</u>	<u>3,697</u>	<u>2,855</u>	<u>309,978</u>	<u>1,285</u>	<u>11,901</u>
Total liabilities		<u>12,608,238</u>	<u>1,334,180</u>	<u>18,120</u>	<u>32,158</u>	<u>339,214</u>	<u>40,250</u>	<u>36,400</u>
Total funds and liabilities		<u>22,943,509</u>	<u>6,377,935</u>	<u>43,603</u>	<u>120,547</u>	<u>631,570</u>	<u>113,343</u>	<u>40,218</u>

The accompanying notes form an integral part of these financial statements.

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)

**Subsidiary Statement of Financial Position
As at 31 March 2021**

2021	Notes	Clementi Senior Activity Centre @ 344 \$	Ghim MOH Senior Activity Centre \$	Tampines Senior Activity Centre @ 434 \$	Restricted Tampines Senior Activity Centre @ 499C \$	Tampines Senior Activity Centre @ 494E \$	Mei Ling Street Cluster Support \$	Clementi / Bukit Timah Cluster Support \$
Assets								
<u>Non-current assets</u>								
Plant and equipment	8	12,357	6,344	7,482	6,668	2,456	5,636	8,854
Right-of-use assets	9	6,841	–	–	16,158	19,847	–	8,434
Total non-current assets		<u>19,198</u>	<u>6,344</u>	<u>7,482</u>	<u>22,826</u>	<u>22,303</u>	<u>5,636</u>	<u>17,288</u>
<u>Current assets</u>								
Cash and cash equivalents	12	2,000	2,000	32,132	861	–	71,389	–
Fixed deposits	13	–	–	–	–	–	–	–
Other receivables	11	–	–	–	–	–	–	–
Other assets	10	1,127	1,142	1,009	2,221	3,082	720	1,134
Intra-cluster balances		24,712	217,099	52,829	11,816	–	868,748	632,226
Total current assets		<u>27,839</u>	<u>220,241</u>	<u>85,970</u>	<u>14,898</u>	<u>3,082</u>	<u>940,857</u>	<u>633,360</u>
Total assets		<u>47,037</u>	<u>226,585</u>	<u>93,452</u>	<u>37,724</u>	<u>25,385</u>	<u>946,493</u>	<u>650,648</u>

The accompanying notes form an integral part of these financial statements.

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)

Subsidiary Statement of Financial Position As at 31 March 2021

		Restricted						
	Notes	Clementi Senior Activity Centre @ 344 \$	Ghim MOH Senior Activity Centre \$	Tampines Senior Activity Centre @ 434 \$	Tampines Senior Activity Centre @ 499C \$	Tampines Senior Activity Centre @ 494E \$	Mei Ling Street Cluster Support \$	Clementi / Bukit Timah Cluster Support \$
2021								
Funds and liabilities								
Funds								
Unrestricted:								
LBSA Headquarters		-	-	-	-	-	-	-
Restricted:								
Befriending Programme		-	-	-	-	-	-	-
Senior Activity Centre		24,215	205,511	63,901	(13,239)	(149,582)	906,614	584,717
Cluster Support		-	-	-	-	-	-	-
Senior Group Home		-	-	-	-	-	-	-
Home Personal Care		-	-	-	-	-	-	-
Restricted funds		-	-	-	-	-	-	-
Total funds		<u>24,215</u>	<u>205,511</u>	<u>63,901</u>	<u>(13,239)</u>	<u>(149,582)</u>	<u>906,614</u>	<u>584,717</u>
Current liabilities								
Other payables	15	12,605	19,789	28,266	29,670	4,334	39,879	52,633
Intra-cluster balances		-	-	-	-	146,180	-	-
Lease liabilities	17	5,383	-	(1)	11,888	22,051	-	4,253
Total current liabilities		<u>17,988</u>	<u>19,789</u>	<u>28,265</u>	<u>41,558</u>	<u>172,565</u>	<u>39,879</u>	<u>56,886</u>
Non-current liabilities								
Deferred capital grant	16	4,834	1,285	1,286	1,286	2,402	-	4,715
Lease liabilities	17	-	-	-	8,119	-	-	4,330
Total non-current liabilities		<u>4,834</u>	<u>1,285</u>	<u>1,286</u>	<u>9,405</u>	<u>2,402</u>	<u>-</u>	<u>9,045</u>
Total liabilities		<u>22,822</u>	<u>21,074</u>	<u>29,551</u>	<u>50,963</u>	<u>174,967</u>	<u>39,879</u>	<u>65,931</u>
Total funds and liabilities		<u>47,037</u>	<u>226,585</u>	<u>93,452</u>	<u>37,724</u>	<u>25,385</u>	<u>946,493</u>	<u>650,648</u>

The accompanying notes form an integral part of these financial statements.

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)

**Subsidiary Statement of Financial Position
As at 31 March 2021**

				Restricted			
		Tampines	Tampines	Mei Ling	Home	Elimination of	
	Notes	Cluster	Senior	Street Senior	Personal Care	Intra-cluster	Total
		Support	Group Home	Group Home		balances	
		\$	\$	\$	\$	\$	\$
2021							
Assets							
Non-current assets							
Plant and equipment	8	1,739	1,302	1	5,533		628,803
Right-of-use assets	9	–	(483)	(864)	–		58,151
Other assets	10	–	–	–	–		–
Total non-current assets		<u>1,739</u>	<u>819</u>	<u>(863)</u>	<u>5,533</u>		<u>686,954</u>
Current assets							
Cash and cash equivalents	12	–	–	–	–		12,057,304
Fixed deposits	13	–	–	–	–		12,787,623
Other receivables	11	–	–	–	167,816		167,816
Other assets	10	1,233	630	627	–		197,367
Intra-cluster balances		636,501	49,855	74,915	122,752	(7,462,542)	–
Total current assets		<u>637,734</u>	<u>50,485</u>	<u>75,542</u>	<u>290,568</u>		<u>25,210,110</u>
Total assets		<u>639,473</u>	<u>51,304</u>	<u>74,679</u>	<u>296,101</u>		<u>25,897,064</u>

The accompanying notes form an integral part of these financial statements.

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)

Subsidiary Statement of Financial Position As at 31 March 2021

2021	Notes	Tampines Cluster Support \$	Tampines Senior Group Home \$	Mei Ling Street Senior Group Home \$	Home Personal Care \$	Elimination of Intra- cluster balances \$	Total \$
Funds and liabilities							
<u>Funds</u>							
<u>Unrestricted:</u>		-	-	-	-		10,335,271
LBSA Headquarters							
<u>Restricted:</u>							
Befriending Programme		-	-	-	-		5,043,755
Senior Activity Centre		-	-	-	-		613,945
Cluster Support		576,888	-	-	-		2,068,219
Senior Group Home		-	47,314	66,246	-		113,560
Home Personal Care		-	-	-	232,093		232,093
Restricted funds		576,888	47,314	66,246	232,093		8,071,572
Total funds		576,888	47,314	66,246	232,093		18,406,843
<u>Current liabilities</u>							
Other payables	15	58,460	4,485	5,938	64,008		6,938,655
Intra-cluster balances		-	-	-	-	(7,462,542)	-
Lease liabilities	17	-	(495)	(392)	-		48,323
Total current liabilities		58,460	3,990	5,546	64,008		6,986,978
<u>Non-current liabilities</u>							
Deferred capital grant	15	4,125	-	2,887	-		488,684
Lease liabilities	17	-	-	-	-		14,559
Total non-current liabilities		4,125	-	2,887	-		503,243
Total liabilities		62,585	3,990	8,433	64,008		7,490,221
Total funds and liabilities		639,473	51,304	74,679	296,101		25,897,064

The accompanying notes form an integral part of these financial statements.

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)

Subsidiary Statement of Financial Position As at 31 March 2021

2020	Notes	LBSA Headquarters \$	Befriending Programme \$	Ang Mo Kio Senior Activity Centre @ 318 \$	Bendemeer Senior Activity Centre \$	Mei Ling Street Senior Activity Centre \$	Clementi Senior Activity Centre @ 420A \$	Clementi Senior Activity Centre @ 366 \$
Assets								
Non-current assets								
Plant and equipment	8	8,948	385,635	71,807	69,030	78,356	12,462	11,767
Right-of-use assets	9	–	–	–	–	938	–	14,502
Other assets	10	–	–	–	–	406,495	–	–
Total non-current assets		<u>8,948</u>	<u>385,635</u>	<u>71,807</u>	<u>69,030</u>	<u>485,789</u>	<u>12,462</u>	<u>26,269</u>
Current assets								
Cash and cash equivalents	12	6,013,997	3,579,907	13,726	20,089	26,884	22,555	1,000
Fixed deposits	13	9,022,309	–	–	–	–	–	–
Other receivables	11	395,800	11,196	–	–	–	–	–
Other assets	10	–	30,114	3,241	2,718	–	1,078	1,148
Intra-cluster balances		–	1,253,872	22,352	21,788	–	32,291	10,930
Total current assets		<u>15,432,106</u>	<u>4,875,089</u>	<u>39,319</u>	<u>44,595</u>	<u>26,884</u>	<u>55,924</u>	<u>13,078</u>
Total assets		<u>15,441,054</u>	<u>5,260,724</u>	<u>111,126</u>	<u>113,625</u>	<u>512,673</u>	<u>68,386</u>	<u>39,347</u>

The accompanying notes form an integral part of these financial statements.

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)

**Subsidiary Statement of Financial Position
As at 31 March 2021**

		LBSA	Befriending	Ang Mo Kio	Bendemeer	Mei Ling	Clementi	Clementi
	Notes	Headquarters	Programme	Senior Activity Centre @ 318	Senior Activity Centre	Street Senior Activity Centre	Senior Activity Centre @ 420A	Senior Activity Centre @ 366
		\$	\$	\$	\$	\$	\$	\$
2020								
Funds and liabilities								
Funds								
Unrestricted:								
LBSA Headquarters		8,898,263	—	—	—	—	—	—
Restricted:								
Befriending Programme		—	4,405,147	—	—	—	—	—
Senior Activity Centre		—	—	30,848	32,908	183,109	42,602	(14,008)
Cluster Support		—	—	—	—	—	—	—
Senior Group Home		—	—	—	—	—	—	—
Home Personal Care		—	—	—	—	—	—	—
Restricted funds		—	4,405,147	30,848	32,908	183,109	42,602	(14,008)
Total funds		8,898,263	4,405,147	30,848	32,908	183,109	42,602	(14,008)
Current liabilities								
Other payables	15	3,870,903	566,343	14,870	21,774	11,971	23,312	23,616
Intra-cluster balances		2,671,888	—	—	—	237,127	—	—
Lease liabilities	17	—	—	—	—	942	—	6,144
Total current liabilities		6,542,791	566,343	14,870	21,774	250,040	23,312	29,760
Non-current liabilities								
Deferred capital grant	16	—	289,234	65,408	58,943	79,524	2,472	15,231
Lease liabilities	17	—	—	—	—	—	—	8,364
Total non-current liabilities		—	289,234	65,408	58,943	79,524	2,472	23,595
Total liabilities		6,542,791	855,577	80,278	80,717	329,564	25,784	53,355
Total funds and liabilities		15,441,054	5,260,724	111,126	113,625	512,673	68,386	39,347

The accompanying notes form an integral part of these financial statements.

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)

**Subsidiary Statement of Financial Position
As at 31 March 2021**

2020	Notes	Clementi Senior Activity Centre @ 344 \$	Ghim MOH Senior Activity Centre \$	Tampines Senior Activity Centre @ 434 \$	Tampines Senior Activity Centre @ 499C \$	Tampines Senior Activity Centre @ 494E \$	Mei Ling Street Cluster Support \$	Clementi / Bukit Timah Cluster Support \$
Assets								
<u>Non-current assets</u>								
Plant and equipment	8	20,306	10,377	8,198	13,000	4,417	1,310	15,352
Right-of-use assets	9	16,217	–	–	24,168	39,645	–	12,652
Total non-current assets		36,523	10,377	8,198	37,168	44,062	1,310	28,004
<u>Current assets</u>								
Cash and cash equivalents	12	999	16,684	19,143	28,935	–	98,932	18,781
Fixed deposits	13	–	–	–	–	–	–	–
Other receivables	11	–	–	114	–	–	–	–
Other assets	10	907	992	989	929	2,895	720	1,254
Intra-cluster balances		7,750	136,665	41,785	–	–	626,576	376,621
Total current assets		9,656	154,341	62,031	29,864	2,895	726,228	396,656
Total assets		46,179	164,718	70,229	67,032	46,957	727,538	424,660

The accompanying notes form an integral part of these financial statements.

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)

Subsidiary Statement of Financial Position As at 31 March 2021

	Notes	Clementi Senior Activity Centre @ 344 \$	Ghim MOH Senior Activity Centre \$	Tampines Senior Activity Centre @ 434 \$	Tampines Senior Activity Centre @ 499C \$	Tampines Senior Activity Centre @ 494E \$	Mei Ling Street Cluster Support \$	Clementi / Bukit Timah Cluster Support \$
2020								
Funds and liabilities								
Funds								
Unrestricted:								
LBSA Headquarters		—	—	—	—	—	—	—
Restricted:								
Befriending Programme		—	—	—	—	—	—	—
Senior Activity Centre		5,876	133,586	60,894	6,511	(121,700)	—	—
Cluster Support		—	—	—	—	—	679,202	345,693
Senior Group Home		—	—	—	—	—	—	—
Home Personal Care		—	—	—	—	—	—	—
Restricted funds		5,876	133,586	60,894	6,511	(121,700)	679,202	345,693
Total funds		<u>5,876</u>	<u>133,586</u>	<u>60,894</u>	<u>6,511</u>	<u>(121,700)</u>	<u>679,202</u>	<u>345,693</u>
Current liabilities								
Other payables	15	18,530	28,660	6,863	23,264	4,353	48,336	59,132
Intra-cluster balances		—	—	—	5,826	117,735	—	—
Lease liabilities	17	7,219	—	—	8,179	21,664	—	4,179
Total current liabilities		<u>25,749</u>	<u>28,660</u>	<u>6,863</u>	<u>37,269</u>	<u>143,752</u>	<u>48,336</u>	<u>63,311</u>
Non-current liabilities								
Deferred capital grant	16	7,205	2,472	2,472	6,806	4,705	—	7,072
Lease liabilities	17	7,349	—	—	16,446	20,200	—	8,584
Total non-current liabilities		<u>14,554</u>	<u>2,472</u>	<u>2,472</u>	<u>23,252</u>	<u>24,905</u>	<u>—</u>	<u>15,656</u>
Total liabilities		<u>40,303</u>	<u>31,132</u>	<u>9,335</u>	<u>60,521</u>	<u>168,657</u>	<u>48,336</u>	<u>78,967</u>
Total funds and liabilities		<u>46,179</u>	<u>164,718</u>	<u>70,229</u>	<u>67,032</u>	<u>46,957</u>	<u>727,538</u>	<u>424,660</u>

The accompanying notes form an integral part of these financial statements.

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)

**Subsidiary Statement of Financial Position
As at 31 March 2021**

2020	Notes	Tampines Cluster Support \$	Tampines Senior Group Home \$	Mei Ling Street Senior Group Home \$	Home Personal Care \$	Elimination of Intra-cluster balances \$	Total \$
Assets							
<u>Non-current assets</u>							
Plant and equipment	8	26	2,123	1	1		713,116
Right-of-use assets	9	–	1,482	–	–		109,604
Other assets	10	–	–	–	–		406,495
Total non-current assets		26	3,605	1	1		1,229,215
<u>Current assets</u>							
Cash and cash equivalents	12	25,734	–	–	–		9,887,366
Fixed deposits	13	–	–	–	–		9,022,309
Other receivables	11	–	–	–	151,607		558,717
Other assets	10	–	630	627	1,532		49,774
Intra-cluster balances		487,718	34,237	63,485	–	(3,116,070)	–
Total current assets		513,452	34,867	64,112	153,139		19,518,166
Total assets		513,478	38,472	64,113	153,140		20,747,381

The accompanying notes form an integral part of these financial statements.

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)

Subsidiary Statement of Financial Position As at 31 March 2021

2020	Notes	Tampines Cluster Support \$	Tampines Senior Group Home \$	Mei Ling Street Senior Group Home \$	Home Personal Care \$	Elimination of Intra- cluster balances \$	Total \$
Funds and liabilities							
<u>Funds</u>							
<u>Unrestricted:</u>							
LBSA Headquarters		—	—	—	—		8,898,263
<u>Restricted:</u>							
Befriending Programme		—	—	—	—		4,405,147
Senior Activity Centre		—	—	—	—		360,626
Cluster Support		419,742	—	—	—		1,444,637
Senior Group Home		—	35,171	55,352	—		90,523
Home Personal Care		—	—	—	1,149		1,149
Restricted funds		419,742	35,171	55,352	1,149		6,302,082
Total funds		419,742	35,171	55,352	1,149		15,200,345
<u>Current liabilities</u>							
Other payables	15	85,486	1,608	4,431	68,497		4,881,949
Intra-cluster balances		—	—	—	83,494	(3,116,070)	—
Lease liabilities	17	—	1,494	—	—		49,821
Total current liabilities		85,486	3,102	4,431	151,991		4,931,770
<u>Non-current liabilities</u>							
Deferred capital grant	15	8,250	199	4,330	—		554,323
Lease liabilities	17	—	—	—	—		60,943
Total non-current liabilities		8,250	199	4,330	—		615,266
Total liabilities		93,736	3,301	8,761	151,991		5,547,036
Total funds and liabilities		513,478	38,472	64,113	153,140		20,747,381

The accompanying notes form an integral part of these financial statements.

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)

Statement of Changes in Funds Year Ended 31 March 2021

	Balance at beginning of the financial year \$	Surplus/ deficit for the financial year \$	Balance at end of the financial year \$
2021			
UNRESTRICTED FUND			
LBSA Head-quarters	8,898,263	1,437,008	10,335,271
RESTRICTED FUNDS			
Befriending Programme	4,405,147	638,608	5,043,755
Senior Activity Centre			
- Ang Mo Kio 318	30,848	(5,365)	25,483
- Bendemeer	32,908	55,481	88,389
- Mei Ling Street	183,109	109,247	292,356
- Clementi 420A	42,602	30,491	73,093
- Clementi 366	(14,008)	17,826	3,818
- Clementi 344	5,876	18,339	24,215
- Ghim Moh	133,586	71,925	205,511
- Tampines 434	60,894	3,007	63,901
- Tampines 499	6,511	(19,750)	(13,239)
- Tampines 494	(121,700)	(27,882)	(149,582)
	360,626	253,319	613,945
Cluster Support			
- Mei Ling Street CS	679,202	227,412	906,614
- Clementi/Bukit Timah CS	345,693	239,024	584,717
- Tampines CS	419,742	157,146	576,888
	1,444,637	623,582	2,068,219
Senior Group Home			
- Tampines SGH	35,171	12,143	47,314
- Mei Ling SGH	55,352	10,894	66,246
	90,523	23,037	113,560
Home Personal Care	1,149	230,944	232,093
Total Restricted Funds	6,302,082	1,769,490	8,071,572
Total Funds	15,200,345	3,206,498	18,406,843

The accompanying notes form an integral part of these financial statements.

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)

Statement of Changes in Funds Year Ended 31 March 2021

	Balance at beginning of the financial year \$	Surplus/ deficit for the financial year \$	Balance at end of the financial year \$
2020			
UNRESTRICTED FUND			
LBSA Head-quarters	8,341,141	557,122	8,898,263
RESTRICTED FUNDS			
Befriending Programme	3,823,260	581,887	4,405,147
Senior Activity Centre			
- Ang Mo Kio 318	26,806	4,042	30,848
- Bendemeer	29,865	3,043	32,908
- Mei Ling Street	125,346	57,763	183,109
- Clementi 420A	38,764	3,838	42,602
- Clementi 366	(17,071)	3,063	(14,008)
- Clementi 344	1,212	4,664	5,876
- Ghim Moh	130,504	3,082	133,586
- Tampines 434	34,628	26,266	60,894
- Tampines 499	3,492	3,019	6,511
- Tampines 494	(120,240)	(1,460)	(121,700)
	253,306	107,320	360,626
Cluster Support			
- Mei Ling Street CS	651,826	27,376	679,202
- Clementi/Bukit Timah CS	339,146	6,547	345,693
- Tampines CS	416,265	3,477	419,742
	1,407,237	37,400	1,444,637
Senior Group Home			
- Tampines SGH	31,805	3,366	35,171
- Mei Ling SGH	44,942	10,410	55,352
	76,747	13,776	90,523
Home Personal Care	(397)	1,546	1,149
Total Restricted Funds	5,560,153	741,929	6,302,082
Total Funds	13,901,294	1,299,051	15,200,345

The accompanying notes form an integral part of these financial statements.

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)

Statement of Cash Flows Year Ended 31 March 2021

	<u>2021</u> \$	<u>2020</u> \$
Cash flows from operating activities		
Surplus for the year	3,206,498	1,299,051
Adjustments for:		
Amortisation of deferred capital grant	(444,193)	(353,666)
Depreciation of right-of-use assets	51,453	51,645
Depreciation of property, plant and equipment	549,061	447,353
Interest expense - leases	1,495	2,376
Property, plant and equipment written-off	650	4
Interest income	(165,589)	(135,108)
Operating cash flows before changes in working capital	3,199,375	1,311,655
Other receivables	390,901	134,864
Other assets	258,902	(232,028)
Other payables	2,053,716	200,054
Net cash flows from operating activities	5,902,894	1,414,545
Cash flows from investing activities		
Purchase of property, plant and equipment	(465,399)	(419,803)
Withdrawal of fixed deposits	(3,765,314)	(134,832)
Interest received	165,589	135,108
Net cash flows used in investing activities	(4,065,124)	(419,527)
Cash flows from financing activities		
Lease payments	(46,387)	(52,861)
Receipt of deferred capital grant	378,555	201,283
Net cash flows from financing activities	332,168	148,422
Net increase in cash and cash equivalents	2,169,938	1,143,440
Cash and cash equivalents, statement of cash flows, beginning balance	9,887,366	8,743,926
Cash and cash equivalents, statement of cash flows, ending balance (Note 12)	12,057,304	9,887,366
Cash and cash equivalents comprise:		
Cash on hand	15,999	10,177
Cash at banks	12,041,305	9,877,189
	12,057,304	9,887,366

The accompanying notes form an integral part of these financial statements.

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)

Notes to the Financial Statements 31 March 2021

1. General

Lions Befrienders Service Association (Singapore) (the “Association”) is a society registered in Singapore in April 1997 under the Societies Act, Chapter 311. The Association is also a charity registered under the Charities Act, Chapter 37 and approved Institutions of a Public Character under the Income Tax Act, Chapter 134. The financial statements are presented in Singapore dollars.

The UEN number is S95SS0076A. The Sector Administrator is Ministry of Social and Family Development.

The principal objective of the Association are to reach out to lonely seniors aged 65 and above through visitation by volunteers and organised social/ recreational activities. Details of the Centres operated by the Association are disclosed in Note 18.

The registered office address is: 130 Bukit Merah View, #01-358, Singapore 150130.

The financial statements of the Association for the reporting year ended 31 March 2021 are authorised for issuance by the Management Board on the date of the statement by the Management Board.

The Covid-19 pandemic

Management has reviewed the estimated potential impact and plausible downside scenarios, along with its responses as a result of the Covid-19 pandemic. No material uncertainties were identified in connection with the reporting entity’s ability to continue in operational existence for the foreseeable future.

Statement of compliance with financial reporting standards

These financial statements have been prepared in accordance with the FRSs and the related interpretations to FRS (“INT FRS”) as issued by the Singapore Accounting Standards Council. They are in compliance with the provisions of the Companies Act, Chapter 50.

Accounting convention

The financial statements are prepared on a going concern basis under the historical cost convention except where a financial reporting standard requires an alternative treatment (such as fair values) as disclosed where appropriate in these financial statements. The accounting policies in the financial reporting standards may not be applied when the effect of applying them is not material. The disclosures required by financial reporting standards may not be provided if the information resulting from that disclosure is not material.

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)

1. General (cont'd)

Basis of preparation of the financial statements

The preparation of financial statements in conformity with generally accepted accounting principles requires the management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting year. Actual results could differ from those estimates. The estimates and assumptions are reviewed on an ongoing basis. Apart from those involving estimations, management has made judgements in the process of applying the entity's accounting policies. The areas requiring management's most difficult, subjective or complex judgements, or areas where assumptions and estimates are significant to the financial statements, are disclosed at the end of this footnote, where applicable.

2. Significant accounting policies and other explanatory information

2A. Significant accounting policies

Income recognition

The income amount is the fair value of the consideration received or receivable from the gross inflow of economic benefits during the year arising from the course of the ordinary activities of the Association (and it is shown net of related tax and subsidies).

(a) Government grants

Grants from the government are recognised at their fair value where there is a reasonable assurance that the grant will be received and the Association will comply with all attached conditions. Government grants, relating to cost, are deferred and recognised in the statement of Financial Activities over the period necessary to match them with the costs they are intended to compensate.

(b) Donations

Donations are taken up and accrued as and when they are committed. Those uncommitted donations, income from charity events and all income except as listed below, are recognised on receipt basis. Donation-in-kind are recognised when the fair value of the assets received can be reasonably ascertained.

(c) Interest income

Interest income is recognised on a time-proportion basis using the effective interest method.

(d) Other income

Other income is recognised when earned.

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)

2. Significant accounting policies and other explanatory information (cont'd)

2A. Significant accounting policies (cont'd)

Employee benefits

Contributions to a defined contribution retirement benefit plan are recorded as an expense as they fall due. The entity's legal or constructive obligation is limited to the amount that it is obligated to contribute to an independently administered fund (such as the Central Provident Fund in Singapore, a government managed defined contribution retirement benefit plan). For employee leave entitlement the expected cost of short-term employee benefits in the form of compensated absences is recognised in the case of accumulating compensated absences, when the employees render service that increases their entitlement to future compensated absences; and in the case of non-accumulating compensated absences, when the absences occur. A liability for bonuses is recognised where the entity is contractually obliged or where there is constructive obligation based on past practice.

Property, plant and equipment

Property, plant and equipment are carried at cost on initial recognition and after initial recognition at cost less any accumulated depreciation and any accumulated impairment losses. Depreciation is provided on a straight-line method to allocate the gross carrying amounts of the assets less their residual values over their estimated useful lives of each part of an item of these assets. The estimated useful lives for the current and comparative years are as follows:

Audio & visual equipment	–	3 years
Exercise equipment & musical instruments	–	5 years
Office equipment, software and furniture	–	3 – 5 years
Renovation	–	5 years

The renovation of the Association has been depreciated over its estimated useful life, which assumes that the Association will be able to continue to use the present premises over the remaining estimated useful life of the building. No depreciation is provided for items under work-in-progress.

An asset is depreciated when it is available for use until it is derecognised even if during that period the item is idle. Fully depreciated assets still in use are retained in the financial statements.

The gain or loss arising from the derecognition of an item of property, plant and equipment is measured as the difference between the net disposal proceeds, if any, and the carrying amount of the item and is recognised in statement of Financial Activities. The residual value and the useful life of an asset is reviewed at least at each end of the reporting year and, if expectations differ significantly from previous estimates, the changes are accounted for as a change in an accounting estimate, and the depreciation charge for the current and future periods are adjusted.

Cost also includes acquisition cost, borrowing cost capitalised and any cost directly attributable to bringing the asset or component to the location and condition necessary for it to be capable of operating in the manner intended by management. Subsequent costs are recognised as an asset only when it is probable that future economic benefits associated with the item will flow to the entity and the cost of the item can be measured reliably. All other repairs and maintenance are charged to statement of Financial Activities when they are incurred.

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)

2. Significant accounting policies and other explanatory information (cont'd)

2A. Significant accounting policies (cont'd)

Right-of-use assets

The right-of-use assets are accounted and presented as if they were owned such as plant and equipment. The annual rates of depreciation are as follows:

Premises of centres	–	Over the terms of lease that has been assessed to be 1 to 3 years
---------------------	---	---

Leases of lessee

A lease is a contract, or part of a contract, that conveys the right to use an asset (the underlying asset) for a period of time in exchange for consideration. A right-of-use asset is capitalised in the statement of financial position, measured at the present value of the unavoidable future lease payments to be made over the lease term. A liability corresponding to the capitalised lease is also recognised, adjusted for lease prepayments, lease incentives received, initial direct costs incurred and an estimate of any future restoration, removal or dismantling costs. The right-of-use asset is depreciated over the earlier of the end of the useful life of the right-of-use asset or the end of the lease term and an interest expense is recognised on the recognised lease liability (included in finance costs). For short-term leases of 12 months or less and leases of low-value assets (such as personal computers and small office equipment), an accounting policy choice exists under the lease standard whereby the lease payments are expensed to profit or loss as incurred on a straight line basis over the remaining lease term and a right-of-use asset is recognised.

Impairment of non-financial assets

Irrespective of whether there is any indication of impairment, an annual impairment test is performed at about the same time every year on an intangible asset with an indefinite useful life or an intangible asset not yet available for use. The carrying amount of other non-financial assets is reviewed at each end of the reporting year for indications of impairment and where an asset is impaired, it is written down through statement of Financial Activities to its estimated recoverable amount. The impairment loss is the excess of the carrying amount over the recoverable amount and is recognised in statement of Financial Activities. The recoverable amount of an asset or a cash-generating unit is the higher of its fair value less costs of disposal and its value in use. When the fair value less costs of disposal method is used, any available recent market transactions are taken into consideration. When the value in use method is adopted, in assessing the value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). At each end of the reporting year non-financial assets other than goodwill with impairment loss recognised in prior periods are assessed for possible reversal of the impairment. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been measured, net of depreciation or amortisation, if no impairment loss had been recognised.

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)

2. Significant accounting policies and other explanatory information (cont'd)

2A. Significant accounting policies (cont'd)

Financial instruments

Recognition and derecognition of financial instruments:

A financial asset or a financial liability is recognised in the statement of financial position when, and only when, the entity becomes party to the contractual provisions of the instrument. All other financial instruments (including regular-way purchases and sales of financial assets) are recognised and derecognised, as applicable, using trade date accounting or settlement date accounting. A financial asset is derecognised when the contractual rights to the cash flows from the financial asset expire or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred or in which the entity neither transfers nor retains substantially all of the risks and rewards of ownership and it does not retain control of the financial asset. A financial liability is removed from the statement of financial position when, and only when, it is extinguished, that is, when the obligation specified in the contract is discharged or cancelled or expires. At initial recognition the financial asset or financial liability is measured at its fair value plus or minus, in the case of a financial asset or financial liability not at fair value through profit or loss, transaction costs that are directly attributable to the acquisition or issue of the financial asset or financial liability.

Classification and measurement of financial assets:

- #1. Financial asset classified as measured at amortised cost: A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated as at fair value through profit or loss (FVTPL), that is (a) the asset is held within a business model whose objective is to hold assets to collect contractual cash flows; and (b) the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding. Typically trade and other receivables, bank and cash balances are classified in this category.
- #2. Financial asset that is a debt asset instrument classified as measured at fair value through other Financial Activities (FVTOCI): There were no financial assets classified in this category at reporting year end date.
- #3. Financial asset that is an equity investment measured at fair value through other Financial Activities (FVTOCI): There were no financial assets classified in this category at reporting year end date.
- #4. Financial asset classified as measured at fair value through profit or loss (FVTPL): There were no financial assets classified in this category at reporting year end date.

Classification and measurement of financial liabilities:

Financial liabilities are classified as at fair value through profit or loss (FVTPL) in either of the following circumstances: (1) the liabilities are managed, evaluated and reported internally on a fair value basis; or (2) the designation eliminates or significantly reduces an accounting mismatch that would otherwise arise. All other financial liabilities are carried at amortised cost using the effective interest method. Reclassification of any financial liability is not permitted.

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)

2. Significant accounting policies and other explanatory information (cont'd)

2A. Significant accounting policies (cont'd)

Cash and cash equivalents

Cash and cash equivalents include bank and cash balances, and fixed deposits. For the statement of cash flows the item includes cash and cash equivalents less cash subject to restriction and bank overdrafts payable on demand that form an integral part of cash management.

Fair value measurement

The fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. When measuring the fair value of an asset or a liability, market observable data to the extent possible is used. If the fair value of an asset or a liability is not directly observable, an estimate is made using valuation techniques that maximise the use of relevant observable inputs and minimise the use of unobservable inputs (eg by use of the market comparable approach that reflects recent transaction prices for similar items, discounted cash flow analysis, or option pricing models refined to reflect the issuer's specific circumstances). Inputs used are consistent with the characteristics of the asset / liability that market participants would take into account. The entity's intention to hold an asset or to settle or otherwise fulfil a liability is not taken into account as relevant when measuring fair value.

Fair values are categorised into different levels in a fair value hierarchy based on the degree to which the inputs to the measurement are observable and the significance of the inputs to the fair value measurement in its entirety: Level 1 fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities. Level 2 fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (ie as prices) or indirectly (ie derived from prices). Level 3 fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data (unobservable inputs). Transfers between levels of the fair value hierarchy are recognised at the end of the reporting period during which the change occurred.

The carrying values of current financial instruments approximate their fair values due to the short-term maturity of these instruments and the disclosures of fair value are not made when the carrying amount of current financial instruments is a reasonable approximation of the fair value. The fair values of non-current financial instruments may not be disclosed separately unless there are significant differences at the end of the reporting year and in the event the fair values are disclosed in the relevant notes to the financial statements.

2B. Other explanatory information

Provisions

A liability or provision is recognised when there is a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. A provision is made using best estimates of the amount required in settlement and where the effect of the time value of money is material, the amount recognised is the present value of the expenditures expected to be required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to passage of time is recognised as interest expense. Changes in estimates are reflected in statement of Financial Activities in the reporting year they occur.

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)

2. Significant accounting policies and other explanatory information (cont'd)

2B. Other explanatory information (cont'd)

Funds

All income and expenditures are reflected in the statement of financial activities. Income and expenditures specifically relating to any of the funds separately set up by the Association are allocated subsequently to those funds. Fund balances restricted by outside sources are so indicated and are distinguished from unrestricted funds allocated to specific purposes, if any, by action of the management. Externally restricted funds may only be utilised in accordance with the purposes established by the source of such funds or through the terms of an appeal and are in contrast with unrestricted funds over which management retains full control to use in achieving any of its institutional purposes. An expense resulting from the operating activities of a fund that is directly attributable to the fund is charged to that fund.

Unrestricted funds comprised:

LBSA (Headquarter)

LBSA (Headquarter) fund is for subsequent disbursements for the furtherance of the Association's objectives.

Restricted funds comprised:

i) Befriending Programme

Befriending Programme is established to link up volunteers with the lonely seniors to ensure that they are visited regularly and to provide friendship and psycho-social-emotional support to them. Volunteers are provided the necessary training, such as communication with the seniors and basic knowledge of medication, nutrition etc.

ii) Senior Activity Centre

The Outreach Programme at the ten Neighbourhood Link Centres are established to engage seniors in various mental stimulation and physical activities to keep them active and meaningfully occupied, so that they can age gracefully.

iii) Cluster Support

Cluster Support is to supplement Senior Activity Centres in providing psycho-social-emotional and healthcare support to seniors, especially the vulnerable and socially isolated ones.

iv) Senior Group Home

The Senior Group Home is a residential home funded by Ministry of Social and Family Development, in collaboration with the Housing Development Board and Lions Befrienders Service Association (Singapore). This assisted living home aims to enable seniors to co-reside independently in designed HDB rental flats which are retrofitted with elder-friendly features. Support from community based services also empowers them to live in the community for as long as possible with dignity, integrity and respect.

v) Home Personal Care

Home Personal Care aims to deliver comprehensive services to enable clients to live at home and in the community, and to relieve the burden of caring for the clients at home for their caregivers.

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)

2. Significant accounting policies and other explanatory information (cont'd)

2C. Critical judgements, assumptions and estimation uncertainties

The critical judgements made in the process of applying the accounting policies that have the most significant effect on the amounts recognised in the financial statements and the key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting year, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities currently or within the next reporting year are discussed below. These estimates and assumptions are periodically monitored to ensure they incorporate all relevant information available at the date when financial statements are prepared. However, this does not prevent actual figures differing from estimates.

Government grants

Government grants to meet operating expenses are recognised as income in statement of Financial Activities on the actual basis in the financial year these operating expenses were incurred and there is reasonable assurance that the Association will comply with the conditions attached to it. For certain grants, the government agencies reserve the right to withdraw, withhold or reduce the amount of any funds approved but not yet disbursed or to call for the refund of all funds which have been disbursed to the Association if the conditions are not met.

3. Related party relationships and transactions

The financial reporting standard on related party disclosures requires the reporting entity to disclose: (a) transactions with its related parties; and (b) relationships between parents and subsidiaries irrespective of whether there have been transactions between those related parties. A party is related to a party if the party controls, or is controlled by, or can significantly influence or is significantly influenced by the other party.

A related party includes the Management Board and key management of the Association. It also includes an entity or person that directly or indirectly controls, is controlled by, or is under common or joint control with these persons; members of the key management personnel or close members of the family of any individual referred to herein and others who have the ability to control, jointly control or significantly influence by or for which significant voting power in such entity resides with, directly or indirectly, any such individual.

All Management Board, directors, officers and employees of the Association are required to read and understand the conflict of interest policy in place and make full disclosure of interests, relationships and holding that could potentially result in conflict of interests. When a conflict of interest situation arises, the members or staff shall abstain from participating in the discussion, decision making and voting on the matter.

There are no paid staff who are close members of the family of the Management Board members, and whose remuneration each exceeds \$50,000 during the year.

3A. Related party transactions:

There are transactions and arrangements between the reporting entity and related parties and the effects of these on the basis determined between the parties are reflected in these financial statements. The related party balances and transfer of resources, services or obligations if any are unsecured, without fixed repayment terms and interest or charge unless stated otherwise.

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)

3. Related party relationships and transactions

Significant related party transactions:

In addition to the transactions and balances disclosed elsewhere in the notes to the financial statements, this item includes the following:

	<u>2021</u>	<u>2020</u>
	\$	\$
<u>Transactions with Management Board</u>		
Printing, stationery and photocopy	2,752	28,344
Professional fee	—	2,950

3B. Key management compensation:

	<u>2021</u>	<u>2020</u>
	\$	\$
Short term employee benefits expense	733,371	685,329
Contribution to defined contribution plans	83,406	76,495
	<u>816,777</u>	<u>761,824</u>

Key management personnel is the Divisional directors, Executive director, Assistant director (2020: Divisional directors and Executive director) and those persons having authority and responsibility for planning, directing and controlling the activities of the society, directly or indirectly. There were no transactions with a company in which the above key management personnel have an interest in.

Number of key management in compensation bands:

	<u>2021</u>	<u>2020</u>
Below S\$50,000	—	2
Between S\$50,001 to S\$100,000	1	3
\$100,001 to \$150,000	4	1
\$150,001 to \$200,000	1	2
\$200,001 to \$250,000	—	—

The above amounts are included under expenditure on manpower.

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)

4. Tax deductible receipts

	<u>2021</u>	<u>2020</u>
	\$	\$
Unrestricted funds		
- Fundraising	–	165,387
- Donations	779,586	145,752
	<u>779,586</u>	<u>311,139</u>
Restricted funds		
Donations		
- Befriending Programme	104,384	53,355
- Ang Mo Kio Senior Activity Centre @ 318	13,758	7,668
- Bendemeer Senior Activity Centre	9,028	7,866
- Mei Ling Street Senior Activity Centre	28,263	14,188
- Clementi Senior Activity Centre @ 420A	6,455	1,408
- Clementi Senior Activity Centre @ 366	6,165	1,968
- Clementi Senior Activity Centre @ 344	5,027	6,208
- Ghim Moh Senior Activity Centre	7,359	9,768
- Mei Ling Street Cluster Support	–	–
- Tampines Senior Activity Centre @ 434	5,331	1,408
- Tampines Senior Activity Centre @ 499C	3,246	1,408
- Tampines Senior Activity Centre @ 494E	3,018	1,275
- Tampines Cluster Support	–	75
- Home Personal Care	15,000	–
	<u>207,034</u>	<u>106,595</u>
Total	<u>986,620</u>	<u>417,734</u>

The Association enjoys a concessionary tax treatment whereby qualifying donors are granted 2.5 times tax deduction for the donations made to the accumulated funds of the Association. The Association's Institutions of a Public Character ("IPC") status for general donations is for the period from 1 October 2018 to 3 July 2021. The Association has extended its IPC status with effect from 4 July 2021 to 3 July 2024.

5. Taxation

As a charity, the Association is exempt from income tax on income and gains within the section 13(1)(zm) of the Income Tax Act, Chapter 134 to the extent that these are applied to its charitable objects.

6. Fund raising activities

Included in the donations received for the year are donations received from the Management Board and their affiliates totaling \$112,717 (2020: \$84,461).

	<u>2021</u>	<u>2020</u>
	\$	\$
Gross donations and sponsorship		
- Tax exempt	1,354,803	417,734
- Non tax exempt	–	269,380
	<u>1,354,803</u>	<u>687,114</u>
Cost of fund raising expenses	<u>(21,916)</u>	<u>(29,670)</u>
Percentage of fund raising expenses over Gross donations and sponsorship	<u>2%</u>	<u>4%</u>

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)

7. Miscellaneous income

	<u>2021</u>	<u>2020</u>
	\$	\$
Temporary and special employment credit	5,528	15,395
Job support scheme	1,129,716	–
Performance incentive grant	312,111	277,148
NCSS – The Invictus Fund	80,000	–
Corporate development funding grant	288,736	–
Commchest grant	–	71,604
Work-Life Development Grant	–	25,000
Tote Board – Flag Day	–	33,842
Tote-Board – Befriending Walk	–	28
Tote-Board – Car Rally	–	21,526
Senior Management Associate Scheme	58,492	53,550
Others	50,763	124,740
	<u>1,925,346</u>	<u>622,833</u>

8. Property, plant and equipment

	Audio and Visual Equipment \$	Exercise Equipment & Musical Instruments \$	Office Equipment, Software & Furniture \$	Renovation \$	Total \$
<u>Cost:</u>					
At 1 April 2019	138,465	52,350	1,408,361	1,576,526	3,175,702
Additions	1,173	–	418,630	–	419,803
Written-off	–	(1,298)	(3,180)	–	(4,478)
At 31 March 2020	139,638	51,052	1,823,811	1,576,526	3,591,027
Additions	16,289	–	432,441	16,668	465,398
Written-off	(8,093)	–	(63,416)	–	(71,509)
At 31 March 2021	147,834	51,052	2,192,836	1,593,194	3,984,916
<u>Accumulated depreciation</u>					
At 1 April 2019	123,188	36,641	1,055,133	1,220,070	2,435,032
Depreciation for the year	9,462	8,802	250,910	178,179	447,353
Written-off	–	(1,296)	(3,178)	–	(4,474)
At 31 March 2020	132,650	44,147	1,302,865	1,398,249	2,877,911
Depreciation for the year	5,364	6,881	358,121	178,695	549,061
Written-off	(8,093)	–	(62,766)	–	(70,859)
At 31 March 2021	129,921	51,028	1,598,220	1,576,944	3,356,113
<u>Carrying amount</u>					
At 1 April 2019	15,277	15,709	353,228	356,456	740,670
At 31 March 2020	6,988	6,905	520,946	178,277	713,116
At 31 March 2021	17,913	24	594,616	16,250	628,803

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)

9. Right-of-use assets

	<u>Premises of</u> <u>Centres</u> \$	<u>Total</u> \$
Cost:		
At 1 April 2019 on adoption of FRS116, 31 March 2020 and 31 March 2021	161,250	161,250
Accumulated depreciation:		
At 1 April 2019 on adoption of FRS116	—	—
Depreciation	51,645	51,645
At 31 March 2020	51,645	51,645
Depreciation	51,453	51,453
At 31 March 2021	103,098	103,098
Carrying value:		
At 1 April 2019	161,250	161,250
At 31 March 2020	109,604	109,604
At 31 March 2021	58,152	58,152

The right-of-use assets relate to the leases of certain premises that the Association operate. The lease rental terms are negotiated for term ranging from 1 to 3 years. The remaining term of leases of these premises are between 1 to 3 years.

Management has elected to measure right-of-use assets at the amount of the lease liability on adoption of FRS 116 Leases (adjusted for any lease prepayments or accrued lease expenses, onerous lease provisions, and leased assets which have subsequently been sub-leased).

Other operating lease payments are for rentals payable for copiers.

There are restrictions or covenants imposed by the leases to sublet the asset to another party. The right-of-use asset can only be used by the lessee. Unless permitted by the owner, the lease prohibits from selling or pledging the underlying leased assets as security. Typically the leases are either non-cancellable or may only be cancelled by incurring a substantive termination fee. Insurance, and maintenance fees on right-of-use assets are usually required under the lease contracts.

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)

10. Other assets

	<u>2021</u>	<u>2020</u>
	\$	\$
Prepayments	175,523	29,352
Deposit to develop software	–	405,054
Deposits to secure services	21,843	21,863
	<u>197,366</u>	<u>456,269</u>

Presented on the statement of financial position as:

Current	197,366	51,215
Non-current	–	405,054
	<u>197,366</u>	<u>456,269</u>

11. Other receivables

	<u>2021</u>	<u>2020</u>
	\$	\$
Other receivables	–	36,347
Grant receivables		
- MOH Subvention for HPC	167,816	150,000
- Job Support Scheme	–	372,370
	<u>167,816</u>	<u>522,370</u>
Total other receivables	<u>167,816</u>	<u>558,717</u>

12. Cash and cash equivalents

	<u>2021</u>	<u>2020</u>
	\$	\$
<u>Not restricted in use</u>		
Cash on hand	15,999	10,177
Cash at banks	12,041,305	9,877,189
Cash and cash equivalents at end of reporting year	<u>12,057,304</u>	<u>9,887,366</u>

13. Fixed deposits

The fixed deposits have a maturity period of 12 months (2020: 12 months) and with interest rates ranged from 0.35% to 1.20% (2020: 0.75% to 1.85%) per annum.

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)

14. Reserves and funds management

The Association's objectives when managing the reserves and funds are:

- (a) To safeguard the Association's ability to continue as a going concern;
- (b) To support the Association's stability and growth; and
- (c) To provide reserves and funds for the purpose of strengthening the Association's risk management capability.

There were no changes in the Association's approach to capital management during the year.

The Association's reserve policy is to maintain a reserve equivalent to three years of the annual operating expenditure. Any amount in excess of this may be invested in accordance with the decision of the Management Board. The Association's reserve ratio, which is calculated using total funds of S\$18,406,843 (2020: \$15,200,345) over the total expenditure for the year of S\$8,688,651 (2020: \$8,161,496) is 2.12 (2020: 1.86) at the end of the reporting date.

15. Other payables

	<u>2021</u> \$	<u>2020</u> \$
Accrued liabilities	1,203,275	1,014,510
Advances received – Community silver trust (Note 15A)	4,428,119	2,667,266
Advances received – Project Helping Hand (Note 15B)	322,295	322,295
Other payables – Project Helping Hand*	488,428	488,428
Other payables	46,538	17,080
Deferred income in relation to Job Support Scheme	450,000	372,370
	<u>6,938,655</u>	<u>4,881,949</u>

*This is pertaining amount payable to supplier under Project Helping Hand for the installation of 450 units of elderly sensor system at the Association's senior homes.

15A. Advances received – Community silver trust

	<u>2021</u> \$	<u>2020</u> \$
Balance brought forward	2,667,266	2,143,697
Amount received	2,810,247	1,746,248
Amount utilised	(1,049,394)	(1,222,679)
	<u>4,428,119</u>	<u>2,667,266</u>

15B. Advances received – Project Helping Hand

	<u>2021</u> \$	<u>2020</u> \$
Balance contract cost	322,295	810,723
Amount billed	–	(488,428)
Accrual for Project Helping Hand	<u>322,295</u>	<u>322,295</u>

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)

16. Deferred capital grant

	Beginning of financial year \$	Grant received during the year \$	Amortisation during the year \$	End of the financial year \$
<u>2021</u>				
Befriending Programme	289,236	—	(150,976)	138,260
AMK SAC @ 318	65,408	—	(61,711)	3,697
Clementi SAC @ 366	15,230	—	(5,439)	9,791
Tampines SAC @ 494E	4,706	—	(2,303)	2,403
Bendemeer SAC	58,943	—	(56,088)	2,855
Mei Ling SAC	79,522	378,555	(148,100)	309,977
Tampines SAC @ 499C	6,807	—	(5,521)	1,286
Tampines cluster office	8,250	—	(4,125)	4,125
Mei Ling Street SGH	4,330	—	(1,443)	2,887
Tampines SGH	200	—	(200)	—
Bukit Timah cluster office	7,073	—	(2,357)	4,716
Clementi SAC @ 420	2,472	—	(1,187)	1,285
Clementi SAC @ 344	7,202	—	(2,370)	4,832
Ghim Moh SAC	2,472	—	(1,187)	1,285
Tampines SAC @ 434	2,472	—	(1,187)	1,285
Total	554,323	378,555	(444,194)	488,684
<u>2020</u>				
Befriending Programme	259,737	159,768	(130,269)	289,236
AMK SAC @ 318	123,460	3,560	(61,612)	65,408
Clementi SAC @ 366	17,011	3,560	(5,341)	15,230
Tampines SAC @ 494E	3,350	3,560	(2,204)	4,706
Bendemeer SAC	111,372	3,560	(55,989)	58,943
Mei Ling SAC	150,356	3,560	(74,394)	79,522
Tampines SAC @ 499C	8,669	3,560	(5,422)	6,807
Tampines cluster office	12,375	—	(4,125)	8,250
Mei Ling Street SGH	6,967	—	(2,637)	4,330
Tampines SGH	3,981	—	(3,781)	200
Bukit Timah cluster office	9,430	—	(2,357)	7,073
Clementi SAC @ 420	—	3,560	(1,088)	2,472
Clementi SAC @ 344	—	9,473	(2,271)	7,202
Ghim Moh SAC	—	3,560	(1,088)	2,472
Tampines SAC @ 434	—	3,560	(1,088)	2,472
Total	706,708	201,281	(353,666)	554,323

Deferred capital grants relates to the grants from government for the purchase of plant and equipment. The deferred capital grants are the plant and equipment acquired and amortised within the useful lives.

Included in total amortisation during the year, amount of \$364,228 (2020: \$268,925) and \$79,964 (2020: \$84,741) are allocated to CST Grant Income and Amortisation of deferred capital grant income, respectively.

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)

17. Lease liabilities

Lease liabilities are presented in the statement of financial position as follows:

	<u>2021</u>	<u>2020</u>
	\$	\$
Lease liabilities, current	48,323	49,821
Lease liabilities, non-current	14,559	60,943
	<u>62,882</u>	<u>110,764</u>

Movements of lease liabilities for the reporting year are as follows:

	<u>2021</u>	<u>2020</u>
	\$	\$
Total lease liabilities recognised at beginning of the year	110,764	161,249
Interest expenses - leases	(1,495)	2,376
Lease payments	(46,387)	(52,861)
Total lease liabilities at end of reporting year	<u>62,882</u>	<u>110,764</u>

The lease liability above does not include the short-term leases of less than 12 months and leases of low-value underlying assets. Variable lease payments which do not depend on an index or a rate or based on a percentage of revenue are not included from the initial measurement of the lease liability and the right-of-use assets. The right-of-use assets are disclosed in Note 9.

Only variable lease payments that depend on an index or a rate; payments that vary to reflect changes in market rental rates are included in the measurement of the lease liability. Such variable amounts that are unpaid at the commencement date are included in the measurement of lease liability. Variable lease payments would also include extension options and termination options; residual value guarantees; and leases not yet commenced to which the lessee is committed. The variable lease payments based on revenue are recognised in profit or loss in the year in which the condition that triggers those payments occurs.

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)

17. Lease liabilities (Cont'd)

A summary of the maturity analysis of lease liabilities that shows the remaining contractual maturities is as follows:

	<u>Minimum payments</u> \$	<u>Finance charges</u> \$	<u>Present value</u> \$
<u>2021</u>			
Minimum lease payments payable:			
Due within one year	48,954	(631)	48,323
Due within 2 to 5 years	14,663	(104)	14,559
Total	<u>63,617</u>	<u>(735)</u>	<u>62,882</u>
	<u>Minimum payments</u> \$	<u>Finance charges</u> \$	<u>Present value</u> \$
<u>2020</u>			
Minimum lease payments payable:			
Due within one year	51,304	(1,483)	49,821
Due within 2 to 5 years	61,669	(726)	60,943
Total	<u>112,973</u>	<u>(2,209)</u>	<u>110,764</u>

Total cash outflows for leases for the year ended 31 March 2021 are shown in the statement of cash flows.

Subsequent to initial measurement, the liability will be reduced for payments made and increased for interest. It is re-measured to reflect any reassessment or modification, or if there are changes to in-substance fixed payments. When the lease liability is re-measured, the corresponding adjustment is reflected in the right-of-use asset, or profit and loss if the right-of-use asset is already reduced to zero.

There were no future cash outflows to which the lessee is potentially exposed that are not reflected in the measurement of lease liabilities above.

At reporting year date, there were no commitments on leases which had not yet commenced.

18. Capital commitment

Estimated amounts committed at the end of the reporting year for future capital expenditure but not recognised in the financial statements are as follows:

	<u>2021</u> \$	<u>2020</u> \$
Commitment to purchase of services	30,000	—
Contractual obligations to develop property	12,198	—
	<u>42,198</u>	<u>—</u>

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)

19. Centres

Details of the Centres operated by the Association under its Outreach Programme are as follows:

Name of Centre	Location
Ang Mo Kio Senior Activity Centre (AMK SAC)	Blk 318, Ang Mo Kio Ave 1, #01-1453, Singapore 560318
Bendemeer Senior Activity Centre (BDR SAC)	Blk 32, Bendemeer Road, #01-799, Singapore 330032
Mei Ling Street Senior Activity Centre (MLS SAC)	Blk 150, Mei Ling Street, #01-53, Singapore 141150
Clementi Senior Activity Centre (CLM SAC)	Blk 420A Clementi Ave 1, #02-03, Singapore 121420
Clementi Senior Activity Centre (CLA SAC)	Blk 366 Clementi Avenue 2, #01-527, Singapore 120366
Clementi Senior Activity Centre (CL344)	Block 344 Clementi Ave 5, #01 – 132, Singapore 120344
Ghim Moh Senior Activity Centre (GHM SAC)	Blk 18 Ghim Moh Road, #01-115, Singapore 270018
Tampines Senior Activity Centre (TPN SAC)	Blk 434 Tampines Street 43, #01-77, Singapore 520434
Tampines Senior Activity Centre (TPA SAC)	Blk 499C, Tampines Avenue 9, #01-256, Singapore 523499
Tampines Senior Activity Centre (TPE SAC)	Blk 494E Tampines Street 43, #01-544, Singapore 525494
Mei Ling Cluster Support (MLC SCS)	Blk 151, Mei Ling Street, #01-01, Singapore 140151
Clementi/Bukit Timah Cluster Support (CBT SCS)	Block 426 Clementi Ave 3, #01-486, Singapore 120426
Tampines Cluster Support* (TPC SCS)	Block 494E Tampines Street 43, #01-544, Singapore 525494
Mei Ling Senior Group Home (MLH SGH)	Blk 151, Mei Ling Street, Singapore 141151
Tampines Senior Group Home (TPH SGH)	Blk 499C, Tampines Avenue 9, Singapore 523499
Home Personal Care (MLS HPC)	Blk 151, Mei Ling Street, Singapore 141151

* The cluster support is housed in the same address as Tampines Senior Activity Centre (TPE SAC).

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)

20. Financial instruments: information on financial risks

20A. Categories of financial assets and liabilities

The following table categorises the carrying amount of financial assets and liabilities recorded at the end of the reporting year:

	<u>2021</u> \$	<u>2020</u> \$
<u>Financial assets:</u>		
Financial assets at amortised cost	<u>25,012,743</u>	<u>19,468,392</u>
<u>Financial liabilities:</u>		
Other payables and lease liabilities measure at amortised cost	<u>7,001,537</u>	<u>4,992,713</u>

Further quantitative disclosures are included throughout these financial statements.

20B. Financial risk management

The main purpose for holding or issuing financial instruments is to raise and manage the finances for the entity's operating, investing and financing activities. There are exposures to the financial risks on the financial instruments such as credit risk, liquidity risk and market risk comprising interest rate, currency risk and price risk exposures. Management has certain practices for the management of financial risks. However these are not documented in formal written documents. The following guidelines are followed: All financial risk management activities are carried out and monitored by the Board of Management. All financial risk management activities are carried out following acceptable market practices.

There have been no changes to the exposures to risk; the objectives, policies and processes for managing the risk and the methods used to measure the risk.

20C Fair value of financial instruments

The analyses of financial instruments that are measured subsequent to initial recognition at fair value, grouped into Levels 1 to 3 are disclosed in the relevant notes to the financial statements. These include the significant financial instruments stated at amortised cost and at fair value in the statement of financial position. The carrying values of current financial instruments approximate their fair values due to the short-term maturity of these instruments and the disclosures of fair value are not made when the carrying amount of current financial instruments is a reasonable approximation of the fair value.

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)

20. Financial instruments: information on financial risks (cont'd)

20D Credit risk on financial assets

Financial assets that are potentially subject to concentrations of credit risk and failures by counterparties to discharge their obligations in full or in a timely manner. These arise principally from cash balances with banks, cash equivalents, receivables and other financial assets. The maximum exposure to credit risk is the total of the fair value of the financial assets at the end of the reporting year. Credit risk on cash balances with banks and any other financial instruments is limited because the counter-parties are entities with acceptable credit ratings. For expected credit losses (ECL) on financial assets, the three-stage approach in the financial reporting standard on financial instruments is used to measure the impairment allowance. Under this approach the financial assets move through the three stages as their credit quality changes. However, a simplified approach is permitted by the financial reporting standards on financial instruments for financial assets that do not have a significant financing component, such as trade receivables. On initial recognition, a day-1 loss is recorded equal to the 12 month ECL (or lifetime ECL for trade receivables), unless the assets are considered credit impaired. For credit risk on trade receivables an ongoing credit evaluation is performed on the financial condition of the debtors and an impairment loss is recognised in profit or loss. Reviews and assessments of credit exposures in excess of designated limits are made. Renewals and reviews of credits limits are subject to the same review process.

Cash and cash equivalents are also subject to the impairment requirements of the standard on financial instruments. There was no identified impairment loss.

Other receivables are normally with no fixed terms and therefore there is no maturity.

20E. Liquidity risk – financial liabilities maturity analysis

All liabilities are due within a year.

The liquidity risk refers to the difficulty in meeting obligations associated with financial liabilities that are settled by delivering cash or another financial asset. It is expected that all the liabilities will be paid at their contractual maturity. The average credit period taken to settle trade payables is about 30 days (2020: 30 days). In order to meet such cash commitments the operating activity is expected to generate sufficient cash inflows.

20F. Interest rate risk

The interest rate risk exposure is mainly from changes in fixed interest rates and floating interest rates. The following table analyses the breakdown of the significant financial instruments by type of interest rate:

	<u>2021</u>	<u>2020</u>
	\$	\$
Financial assets with interest:		
Fixed rates	12,787,623	9,022,309
Total at end of the year	<u>12,787,623</u>	<u>9,022,309</u>

The analysis has been performed for floating interest rate over a year for financial instruments. The impact of a change in interest rates on floating interest rate financial instruments has been assessed in terms of changing of their cash flows and therefore in terms of the impact on profit or loss. The hypothetical changes in basis points are not based on observable market data.

Sensitivity analysis: The effect on surplus is not significant.

LIONS BEFRIENDERS SERVICE ASSOCIATION (SINGAPORE)

20. Financial instruments: information on financial risks (cont'd)

20G. Foreign currency risk

Currency risk is the risk that the value of a financial instrument will fluctuate due to changes in foreign exchange rates. The Association is not exposed to foreign currency risk as all the transactions are denominated in Singapore dollars.

21. Changes and adoption of financial reporting standards

Singapore Accounting Standards Council. Those applicable to the reporting entity are listed below. Those applicable new or revised standards did not require any significant modification of the measurement methods or the presentation in the financial statements.

<u>FRS No.</u>	<u>Title</u>
FRS 1 and 8	Amendments to FRS 1 and FRS 8: Definition of Material
FRS PS 2	FRS Practice Statement 2 Making Materiality Judgements
FRS 39;107 and 109	Amendments to FRS 109, FRS 39 and FRS 107: Interest Rate Benchmark Reform The Conceptual Framework in Financial Reporting Standards

22. New or amended standards in issue but not yet effective

For the future reporting years, certain new or revised financial reporting standards were issued by the Singapore Accounting Standards Council and these will only be effective for future reporting years. Those applicable to the reporting entity for future reporting years are listed below. The transfer to the applicable new or revised standards from the effective dates is not expected to result in any significant modification of the measurement methods or the presentation in the financial statements for the following year from the known or reasonably estimable information relevant to assessing the possible impact that application of the new or revised standards may have on the entity's financial statements in the period of initial application.

<u>FRS No.</u>	<u>Title</u>	<u>Effective date for periods beginning on or after</u>
FRS 1	Amendments to FRS 1: <i>Classification of Liabilities as Current or Non-current</i>	1 Jan 2023
FRS 109	Financial Instruments – Fees in the “10 per cent” test for derecognition of financial liabilities (Annual Improvement Project)	1 Jan 2022
Various	Annual Improvements to FRSs 2018-2020	1 Jan 2022